

Preliminary 2027 Program

The final OVBC 2027 agenda will be released 3-month before the meeting.

Program subject to change. Sessions, speakers, and times may be updated as planning progresses. The final agenda will be published before the meeting.

Download program PDF

Preliminary program - Updated September 14, 2026

Friday April 2

Saturday April 3

Collapse all details

Friday, April 2All times Pacific · Select a session for details

06:30-07:20 Breakfast / Exhibitors

07:20-07:30 Opening Remarks: OVBC 1-1-1 Takeaway

Zeev Kain · UCI Health · Ranjan Gupta · Creighton / CommonSpirit Health

Set your priorities for two days of discussion across surgery, anesthesia, hospital operations, and finance. The OVBC 1-1-1 takeaway turns each session into a practical next step: one change to make, one metric to track, and one person accountable.

Zeev Kain · President, ACPM · UCI Health · Ranjan Gupta · Chair & Professor of Orthopaedic Surgery · Creighton School of Medicine; Medical Director of CommonSpirit Orthopaedic Surgery

07:30-08:00 Fireside Chat: Can Industry and Health Systems Agree on Orthopaedic Value?

Zeev Kain · UCI Health · Frank Lee · Pacira · Alice Issai · Adventist Health · Mike Browning · CommonSpirit Health

Who pays for orthopedic innovation when the costs and benefits fall on different organizations? Industry and health system leaders debate what evidence justifies adoption, how to share financial responsibility, and which commitments would turn agreement on better care into a workable business relationship.

Zeev Kain · President, ACPM · UCI Health · Frank Lee · Chief Executive Officer · Pacira BioSciences · Alice Issai · President, Southern California · Adventist Health · Mike Browning · Senior Executive Vice President & Chief Financial Officer · CommonSpirit Health

08:00-08:30 Direct from CMS: TEAM in 2027 and Preparing for CJR-X

Sacha Wolf · CMS

Hear directly from CMS about TEAM priorities for 2027 and CJR-X readiness for eligible hospitals. Clarify which hospitals each model covers, how expectations for quality and recovery differ, and what surgeons, anesthesiologists, and hospital leaders need to address under the model that applies to them.

Sacha Wolf · Senior Technical Advisor (TEAM) · CMMI, CMS

08:30-09:00 From Reactive Surgery to Proactive MSK Management: The Operating Model for Orthopaedic VBC

Kevin Bozic · UT Austin

What changes when an orthopedic organization takes responsibility for a patient's musculoskeletal condition over time? Connect nonsurgical treatment, decisions about surgery, and functional recovery to the staffing, payment, and clinical relationships needed to support care before and beyond a surgical episode.

Kevin Bozic · Chair & Professor, Department of Surgery · Dell Medical School, University of Texas at Austin

09:00-09:30 Inside a TEAM Hospital: Surgery, Anesthesia, and Operations Redesign the Orthopaedic Episode

Mark Vrahas · Cedars-Sinai · Sharon Isonaka · Cedars-Sinai · Kathy Breda · Cedars-Sinai · Michael Kissen · Cedars-Sinai

Follow joint replacement and spine pathways inside a TEAM hospital. At each handoff, identify who makes the decision, what information the next team needs, and who intervenes when the plan slips, connecting surgery, anesthesia, nursing, and operations to the patient's recovery.

Mark Vrahas · Chair & Professor of Orthopedic Surgery · Cedars-Sinai · Sharon Isonaka · Chief Value Officer & Vice President, Clinical Efficiency and Value · Cedars-Sinai · Kathy Breda · Director, Orthopaedic Clinical Programs · Cedars-Sinai · Michael Kissen · Chief, Regional Anesthesia & Acute Pain Medicine · Cedars-Sinai

09:30-10:00 Who Earns the Savings? Gainsharing Among Surgeons, Anesthesiologists, and Hospitals

Aaron Chamberlain · Intermountain Health · Zeev Kain · UCI Health · Mike Browning · CommonSpirit Health · Edward White · Nelson Mullins

Panel discussion

How should surgeons, anesthesiologists, and hospitals divide savings when their contributions are intertwined? Debate what work deserves payment, who funds coordination before savings arrive, and how to resolve competing claims while protecting patient care and meeting the requirements of a gainsharing arrangement.

Aaron Chamberlain · Senior Medical Director, MSK · Intermountain Health · Zeev Kain · President, ACPM · UCI Health · Mike Browning · Senior Executive Vice President & Chief Financial Officer · CommonSpirit Health · Edward White · Partner · Nelson Mullins Riley & Scarborough

10:00-10:15 Networking Break / Exhibitors

10:15-11:00 When the Bundle Breaks: Surgery, Anesthesia, and Recovery Under Pressure

Leo Spector · OrthoCarolina · Mark Vrahas · Cedars-Sinai · Maxime Cannesson · UCLA Health

A spinal fusion, a fracture admission, or a perioperative complication puts the episode under pressure. In reverse grand rounds, faculty work through the failures live: where to intervene, which team should act, and what must change to prevent the same breakdown in care. Audience members participate in diagnosing the cases and identifying practical solutions.

Leo Spector · Chief Executive Officer · OrthoCarolina · Mark Vrahas · Chair & Professor of Orthopaedic Surgery · Cedars-Sinai · Maxime Cannesson · Chair & Professor of Anesthesiology · UCLA Health

11:00-11:45 Innovations in Orthopedics: From Concept to Contracting

Jeromie Atkinson · Intermountain Health · Aashish Shah · HealthTrust · Michael Ast · Hospital for Special Surgery · Frank Lee · Pacira

A clinician develops a new product; the purchasing committee needs a defensible case. Follow the route from clinical need to a group purchasing organization contract, identifying the evidence, decision makers, and commercial terms that can advance a proposal or stop it along the way.

Jeromie Atkinson · Chief Supply Officer · Intermountain Health · Aashish Shah · Senior Vice President & Chief Medical Officer · HealthTrust · Michael Ast · Chief Medical Innovation Officer · Hospital for Special Surgery · Frank Lee · Chief Executive Officer · Pacira BioSciences

Jonah Davies · Vice Chair of Orthopedics · UCI Health

11:45-12:15 Outside the Hospital Walls: How Independent Orthopaedic Groups Are Taking the Lead in VBC

Leo Spector · OrthoCarolina · David Jevsevar · OrthoVirginia · Andre Blom · Illinois Bone and Joint Institute

How can an independent orthopaedic group accept episode responsibility while hospitals, anesthesia teams, and recovery providers make many of the decisions? Group leaders discuss which capabilities to build, which partnerships to negotiate, and how to engage physicians while protecting the practice's financial sustainability.

Leo Spector · Chief Executive Officer · OrthoCarolina · David Jevsevar · Chief Executive Officer · OrthoVirginia · Andre Blom · Chief Executive Officer · Illinois Bone and Joint Institute

12:15-13:15 Lunch / Exhibitors / Industry Lecture

13:15-14:00 Contract Fishbowl: The Terms That Make or Break Orthopaedic VBC

Richard Snyder · Independence Blue Cross · Leo Spector · OrthoCarolina · Sharon Isonaka · Cedars-Sinai · Edward White · Nelson Mullins

A payer, orthopedic provider, hospital, and legal counsel negotiate one episode agreement in front of the audience. Watch how changes to pricing, patient risk, quality requirements, and loss protection shift each party's position, and where the participants must compromise to reach a workable deal.

Richard Snyder · Executive Vice President & Chief Operating Officer · Independence Blue Cross · Leo Spector · Chief Executive Officer · OrthoCarolina · Sharon Isonaka · Chief Value Officer & Vice President, Clinical Efficiency and Value · Cedars-Sinai · Edward White · Partner · Nelson Mullins Riley & Scarborough

14:00-14:30 Expanding Orthopaedic Surgery: The Anesthesia-Hospital Agreement

Maxime Cannesson · UCLA Health · Ranjan Gupta · Creighton / CommonSpirit Health · Alice Issai · Adventist Health

An orthopaedic service wants to add cases—but anesthesia coverage, staffing costs, and access to operating rooms remain unresolved. Watch hospital, orthopaedic, and anesthesia leaders negotiate who funds the expansion, what each service commits to deliver, and how success will be measured.

Maxime Cannesson · Chair & Professor of Anesthesiology · UCLA Health · Ranjan Gupta · Chair & Professor of Orthopaedic Surgery · Creighton School of Medicine; Medical Director of CommonSpirit Orthopaedic Surgery

Alice Issai · President, Southern California · Adventist Health

14:30-15:00 Who Owns Recovery After Discharge? SNFs, Home Health, and the Orthopaedic Episode

Sharon Isonaka · Cedars-Sinai · Kathy Breda · Cedars-Sinai · Bryan Springer · Mayo Clinic Florida

When a patient struggles after discharge, who takes the call and changes the plan? Use joint replacement and fracture recovery to clarify responsibilities across hospitals, surgeons, skilled nursing facilities, and home health, including escalation, communication with families, and follow-through when the original discharge plan fails.

Sharon Isonaka · Chief Value Officer & Vice President, Clinical Efficiency and Value · Cedars-Sinai · Kathy Breda · Director, Orthopaedic Clinical Programs · Cedars-Sinai · Bryan Springer · Chair & Professor of Orthopaedic Surgery · Mayo Clinic Florida

15:00-15:20 Networking Break / Exhibitors

Concurrent tracks

Choose one session per time slot

TRACK 1 TRACK 2 TRACK 3

TRACK 1 TRACK 2 TRACK 3

15:20-15:40 Making PROMs Clinically Useful, Not Just Reportable

Kevin Bozic · UT Austin

How should a patient's report of pain or function change the next clinical conversation? Connect patient-reported outcome measures to treatment choices, recovery goals, and reassessment, with practical attention to when information is collected, who reviews it, and how it returns to the care team.

Kevin Bozic · Chair & Professor, Department of Surgery · Dell Medical School, University of Texas at Austin

15:45-16:05 Standardizing Surgical Protocols to Improve Episode Performance

Antonia Chen · UT Southwestern

Who decides which surgical protocols become standard, and when should a surgeon depart from them? Consider how to agree on the evidence, handle patient-specific exceptions, and resolve disagreements, while judging whether a shared protocol improves recovery and episode performance across different care teams.

Antonia Chen · Chair & Professor of Orthopaedic Surgery · UT Southwestern Medical Center

16:10-16:30 Building a Discharge Decision Algorithm

Bryan Springer · Mayo Clinic Florida

What must be true before an orthopaedic patient can safely leave, and who makes the final call? Work through a discharge decision algorithm using clinical recovery, pain control, mobility, and support at home, including how the team handles unmet criteria and exceptions.

Bryan Springer · Chair & Professor of Orthopaedic Surgery · Mayo Clinic Florida

16:35-16:55 Perioperative Optimization Under TEAM: What Anesthesia Must Own

Diana Mosquera · Northwestern Health · Michael Kissen · Cedars-Sinai Hospital

Which perioperative responsibilities should anesthesia lead, and what support is required? Connect preoperative optimization, enhanced recovery, and discharge readiness to decision-making authority, staffing, and funding. Consider how anesthesiologists can demonstrate their contribution to patient recovery and episode performance when negotiating that support.

Diana Mosquera · Executive Vice Chair of Anesthesiology · Northwestern Health · Michael Kissen · Director of regional Anesthesia · Cedars-Sinai Hospital

17:00-17:20 Making Episode Reliability a Systemwide Standard

Randy Fagin · HCA Healthcare

A pathway works at one site; now the health system wants it used across many. Consider which standards must travel, what can vary locally, and how leaders respond when adoption or performance lags, assigning accountability while giving clinical teams the support to deliver.

Randy Fagin · Senior Vice President & Chief Quality Officer · HCA Healthcare

17:25-18:25 Friday Evening Reception

OVBC 2027 · April 2-3 · Newport Beach

View Saturday, April 3

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Friday April 2 Saturday April 3 Expand all details

Saturday, April 3 All times Pacific · Select a session for details

07:00-08:00 Breakfast / Exhibitors

08:00-08:10 Opening Remarks / Day 1 Recap

Zeev Kain · UCI Health

Revisit the first day's most useful ideas and the decisions still unresolved. The recap sets up a second day focused on applying those lessons, testing difficult choices, and exchanging practical experience with faculty and peers across the orthopaedic care community.

Zeev Kain · President, ACPM · UCI Health

08:10-08:40 Turning Payers Into Allies: What Orthopaedic Groups Need to Learn From the Rothman-Blue Cross Model

Alexander Vaccaro · Rothman Orthopaedic Institute · Richard Snyder · Independence Blue Cross

How do an orthopaedic group and a payer agree on value when they start with different priorities? Use the Rothman-Blue Cross model to examine what each side commits, how performance is assessed, and how disagreements are handled once the agreement is operating.

Alexander Vaccaro · President · Rothman Orthopaedic Institute · Richard Snyder · Executive Vice President & Chief Operating Officer · Independence Blue Cross

08:40-09:25 From Clinically Integrated to Clinically Engaged: Connecting Sourcing to Service Line

Jeromie Atkinson · Intermountain Health · Aashish Shah · HealthTrust · Kevin Fleming · CommonSpirit Health · Antonia Chen · UT Southwestern

The sourcing agreement is signed; will clinicians use it? Work through how surgeons, service-line leaders, and supply chain agree on product choices, manage exceptions, and support implementation, then determine whether adoption is delivering the clinical and financial value used to justify the contract.

Jeromie Atkinson · Chief Supply Officer · Intermountain Health · Aashish Shah · Senior Vice President & Chief Medical Officer · HealthTrust · Kevin Fleming · Senior Vice President, Clinical Service Lines · CommonSpirit Health · Antonia Chen · Chair & Professor of Orthopaedic Surgery · UT Southwestern Medical Center

09:25-09:55 Hospital-Killer or Hospital-Lifeline? The Orthopaedic ASC Decision

Michael Ast · Hospital for Special Surgery · Bryan Springer · Mayo Clinic Florida · Alice Issai · Adventist Health

Build an ambulatory surgery center, partner with one, or let cases move elsewhere? Weigh the hospital's strategic choices alongside surgeon relationships, patient needs, and available capacity, including how ownership and governance affect who controls growth and who shares in its benefits.

Michael Ast · Chief Medical Innovation Officer · Hospital for Special Surgery · Bryan Springer · Chair & Professor of Orthopaedic Surgery · Mayo Clinic Florida · Alice Issai · President, Southern California · Adventist Health

09:55-10:25 Optimize, Defer, or Proceed? Surgeons and Anesthesiologists Make the Call

Antonia Chen · UT Southwestern · Mark Vrahas · Cedars-Sinai · Zeev Kain · UCI Health

A patient needs where urgency, clinical risk, and the consequences of delay compete, showing how to incorporate the patient's priorities, resolve disagreement, and agree on who acts next.

Antonia Chen · Chair & Professor of Orthopaedic Surgery · UT Southwestern Medical Center · Mark Vrahas · Chair & Professor of Orthopaedic Surgery · Cedars-Sinai · Zeev Kain · President, ACPM · UCI Health

10:25-10:45 Networking Break / Exhibitors

10:45-12:15 SATURDAY HIGHLIGHT

The OVBC Exchange: Faculty at the Table, New Conversations Every 15 Minutes

Get direct access to faculty from across OVBC in small groups and bring your own questions. Every 15 minutes, rotate to a new table to meet different experts and peers. Discuss the decisions facing your organization through direct conversation and practical exchange.

12:15-13:15 Lunch / Exhibitors

Concurrent tracks

Choose one session per time slot

TRACK 1 TRACK 2 TRACK 3

TRACK 1 TRACK 2 TRACK 3

13:15-13:35 When Same-Day Discharge Backfires: Three Case Studies

Bryan Springer · Mayo Clinic Florida

Three same-day discharge cases put the original plan under scrutiny. Identify the signals the team missed, how pain, mobility, or home support affected recovery, and where communication broke down. Consider what should change in patient selection, discharge decisions, and follow-up before the next case.

Bryan Springer · Chair & Professor of Orthopaedic Surgery · Mayo Clinic Florida

13:40-14:00 From Surgical Episode to MSK Journey: Designing a Condition-Based Care Pathway

Map a patient's musculoskeletal journey from first assessment through nonsurgical treatment, possible surgery, and follow-up. Identify who guides each transition, when the care plan should be reassessed, and how functional goals and patient preferences determine the next step in a condition-based pathway.

Lauren Shapiro · Associate Professor of Orthopaedic Surgery · University of California, San Francisco

14:05-14:25 Anesthesia in a TEAM Hospital: What We Changed in Year One

Diana Mosquera · Northwestern Health

Mosquera shares what anesthesia changed during her hospital's first year in TEAM. Hear what worked, what didn't, and lessons for improving recovery and controlling episode costs.

Diana Mosquera · Executive Vice Chair of Anesthesiology · Northwestern Health

14:30-14:50 The Frail Orthopaedic Patient

Steven Yang · UCI Health

Explore how frailty changes care across the orthopaedic episode, from surgical planning to recovery at home. Learn how teams can adapt pathways, engage caregivers, and coordinate support for vulnerable patients

Steven Yang · Chief, Division of Arthroplasty · UCI Health

Private Equity & Orthopaedic MSOs: Five Years In — Did the Promise Match the Reality?

Scott Sigman · OrthoLazer

What should orthopaedic physicians expect in return for joining a private equity-backed organization or management services organization? Assess promises of capital and support against compensation, clinical autonomy, operating performance, and future ownership choices, including the questions practices should ask before signing or after the deal.

Scott Sigman · Founder & Chief Medical Officer · OrthoLazer

OVBC 2027 · April 2-3 · Newport Beach

View Friday, April 2

Register for the meeting where orthopaedic value-based care becomes operational

Register

View Faculty

OVBC 2027 is designed for the leaders who must translate mandatory episode accountability, specialty payment models, site-of-care migration, technology value, and payer-provider alignment into real-world execution.